

Royal Botanical Gardens Les jardins botaniques royaux

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Annual Report 1995
1995 Rapport Annuel



Discover your senses!



Discovery Garden



Royal Botanical Gardens Les jardins botaniques royaux

Annual Report 1995
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Wood-Poppy

Stylophore à deux feuilles *Stylophorum diphyllum*

The mission of Royal Botanical Gardens is to be recognized in Canada and throughout the world for our unique contribution to the collection, research, exhibition and interpretation of the plant world and the development of public understanding and appreciation of the relationship between the plant world, humanity and the rest of nature.

Aux jardins botaniques royaux, nous avons pour mission la reconnaissance au Canada et à travers le monde de notre unique apport à la collection, la recherche, l'exposition et l'interprétation de la flore, et le développement de la compréhension et de l'appréciation par le public des rapports entre le monde végétal, l'humanité et le reste de la nature.



ROYAL BOTANICAL GARDENS

Incorporated by Special Act of Legislature.
Province of Ontario, 1941

UNDER THE DISTINGUISHED PATRONAGE OF
The Honourable Henry Newton Rowell Jackman,
C.M., K.St.J., B.A., LL.B., LL.D Lieutenant-
Governor of Ontario

Board 1995

Appointed by Council, Regional Municipality of Hamilton-Wentworth

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Councillor David Wilson
Mr. J. Douglas Watson, B.A., M.Ed.
Mr. Mark Rizzo, B.A.
Mr. Don Granger, O.P.P.I., M.C.I.P.
Mr. Bill Luton, B.Sc.

Appointed by Council, Regional Municipality of Halton

Councillor Robert S. MacIssac, LL.B.
Councillor Kevin D. Flynn
Mr. Andrew Cawse, A.S.L.

Appointed by the Lieutenant-Governor-In- Council, Province of Ontario

Dr. Calvin Chong, P.Ag., B.Sc.(Agr), M.Sc., Ph.D.
Mr. William M. Duron

Additional Members in place of appointments by the Governor-General-In-Council, Canada

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Ms Patricia Fischer, B.A., B.Ed.

Representing McMaster University

Dr. Peter George, President

Representing RBG Auxiliary

Mr. Edwin Litt, B.A., M.Ed., President

Appointments 1994

Mr. Martin Eakins, C.A.
Mr. John Michaluk
Mr. Joseph M. Pigott, Q.C., LL.B.
Mr. Robert Seymour
Mr. Michael Schwenger
Mr. Rick Lane
Dr. Brad White
Mr. Earl Walker

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Mr. S.A. Allan, M.B.E., B.A.
Mr. George G. Cathercole, M.A., LL.D.
Dr. H.D. Robertson, B.A., Ph.D.
Mrs. S. Cornett, B.Sc.

Officers of the Board

President	Mr. Joseph M. Pigott
Treasurer	Mr. Martin Eakins
Vice-President	Mr. Michael Schwenger
Director & Secretary of the Board	Dr. Garry R. Watson (resigned)
Acting Director and Secretary of the Board	Mr. Mark C. Runciman
Recording Secretary	Mrs. Nancy Wallace
Honorary Treasurer	Mr. G.W. Lawson
Honorary Solicitors	Charlton & Associates
Auditors	Ernst & Young

Liaison Member

Mrs. JoAnn Haworth, Vice-President



from the Board and the Acting Director

In 1995 many strategic adjustments and plans were developed in order to prepare for the challenges of 1996 and beyond. The Province of Ontario's initiatives to reduce its deficit has had an impact on Royal Botanical Gardens as it has with many organizations and agencies within the public sector throughout Ontario.

Royal Botanical Gardens received an in-year cutback in funding from the Ministry of Citizenship, Culture and Recreation in the fall of 1995. Always very supportive of RBG, our Ministry has tried to keep the cuts to a minimum and is assisting us in other areas of our operation.

RBG has been able to withstand some of the impact of these cut backs as a result of our dedicated donors and members. Your on-going support, interest and encouragement has been very instrumental in setting the direction of the Gardens. Royal Botanical Gardens expresses a warm and heartfelt thanks.

The year 1995 will be recognised as a year of many changes at RBG. Firstly, our director, Dr. Garry Watson departed in the fall of 1995. We wish him well in his new endeavours. Mark Runciman is fulfilling the role of Acting Director as well as Manager of Buildings and Equipment while a search for a new Director and Chief Operating Officer takes place.

RBG board and standing committees met throughout the year to offer advice to the staff and to provide governance to the organization. These volunteers are to be applauded for all their efforts.

The Distinguished Advisors Committee continued to meet again this year, offering assistance to our Board and the Gardens.

Retiring from the board were Mrs. Jill Farrow, Mrs. Christine Whitlock, Dr. Robert McNutt, Mr. George Simpson, and Mr. Terry Bunce. Joining the Board were Mr. Ed Litt as Auxiliary President, Mrs. JoAnn Haworth as Auxilliary Liaison Member, Councillor Kevin Flynn of Halton, Councillor David Wilson of Hamilton-Wentworth, Mr. Andrew Cawse, Mr. Bill Luton, and Ms Patty Fischer.

Royal Botanical Gardens has worked diligently to sustain and improve operation in the light of reduced government funding. All efforts were directed towards balancing the budget within funding provided. Even through a successful promotional campaign (funded through endowment and assistance from our Auxiliary) increased the number of paying visitors by 39%, we were forced to implement a downsizing process. It involved the termination of four salaried and four hourly rated

employees: Mrs. Ina Vrugtman (librarian), Mr. Fred Prescod (horticultural programmer), Mr. Steven Bowen (teacher/naturalist), Mr. Jim Lounsbery (parklands supervisor), Mr. Chris Bodden (groundskeeper), Mr. David Caraballo (groundskeeper), Mr. Kevin Gibson (groundskeeper) and Mr. Steve Spehar (custodian). We thank all of these employees for their efforts and contribution to the gardens.

While individual donations were up by 12%, we saw a redirection of foundation revenues to the Project Paradise Campaign that is now being administered by our Development Department. They also organized the fundraising events of Magnolia Night, Botanical Buffet and the Corporate Breakfast. Through concerted efforts approximately \$1.40 million was received in donations from supporting committees in 1995.

The marketing and promotional activities involved image consultants and staff working towards the main goal of attracting more visitors and to offer them more activities. A variety of government employment grants provided students who were invaluable in meeting program delivery. Service to the public would be below levels considered essential to this operation to ensure a quality experience if this was not available. Staff at all levels have had increased workloads and our volunteers have been an integral part of visitor services and many other activities.

As per the Business Plan, the new department of Marketing and Public Programming was formed in August with the placement of a manager, Ms Candyce Yates. This department is a combination of marketing and education and is responsible for profit centres. Increases in the amount our visitors spent while at RBG were seen in 1995. In food services, which includes catering, revenues increased by 60%. The results are directly tied into the new café and banquet facilities at RBG Centre. The Floral Art Shop, which is managed by our Auxiliary, had a record year in sales of \$470,646. This is a result of the increased sales space, introduction of plant sales, and a tremendous effort, again by our volunteers.

Bus tours were up by 19% from 1994 as we continue to sell RBG to this market. Many festivals and events were held in 1995. The goal was to increase visitation by having more activities for them. This included many theme festivals with activities targeted towards families and multicultural groups to enhance our traditional visitor niche. RBG hosted its first Holiday Magic program,

offering families a variety of things to do throughout December. Additional promotion and advertising funds will be required in future years as we must educate the public that we are open year round. Marketing staff continue to concentrate on improving communications with local media. We saw good coverage of RBG in the newspaper, radio, and television.

All of these efforts plus good weather, resulted in an increase of 28% in admission revenues and a 7% increase in membership revenues.

Education course revenues recovered from a drop in 1994. An in-depth review of all programming was started late in 1995. As a result of cutbacks our Westdale operations were virtually phased out with several programs being transferred to RBG Centre. The Education Department lost its teacher/naturalist and a horticultural programmer. As a result some programs were dropped or reassigned to other staff. Although these changes enabled RBG to continue educational operation they had a definite impact on the quality and consistency of delivery and we are committed to improving on this.

In Horticulture, staff concentrated on completing several garden renovations, increased collections, on-going irrigation and maintenance projects. They provided a variety of plant and floral displays for RBG activities, however we did not participate in several garden shows as had been the case in previous years, following cut backs. Another result of downsizing will be a decrease in maintenance of the parkland areas. A major concern for us is that the maintenance levels continue to slide immediately following a reduction in staff and it is difficult to recover with less staff available. The Horticulture Department lost a supervisor in the downsizing exercise.

1995 saw the opening of a Pest Indicator Garden; completion of our Trails Master Plan and the construction of RBG's Grindstone Creek Trail in conjunction with the Waterfront Trail; and upgrades to the Siberian Iris Collection. The Horticulture Department produced all of our annual flowering plants. In addition, 90% of all plants being sold in the Floral Art Shop are produced in-house.

The Science staff continued activities in Project Paradise with the marsh planting programme, aquatic plant propagation, monitoring of conditions and wildlife with other scientists and recording of baseline inventory data. These activities are possible through generous support from the W. Garfield Weston Foundation and other corporate donors. The major component of Project Paradise, the Fishway that will restrict carp from entering Cootes Paradise, was completed and is ready for operation in 1996. The taxonomist published several papers and contributed to the Canadian Horticultural History (an interdisciplinary journal). The Canadian Botanical Conservation Network (CBCN) has been initiated and housed at RBG. Headed by Dr. David Galbraith, this is a

joint project between Environment Canada, McMaster University and RBG. The goal of the CBCN is to aid Canadian botanical gardens and arboreta in realizing their potential to contribute to the conservation of biological diversity. It is hoped that the network will make a significant contribution to the survival of many of Canada's endangered plants. This partnership has also been a resource to integrate into our educational programming. The library was affected by the loss of its librarian. The entire operation is under review, however it is still being made available to users.

As a result of interpretive grants from the Ministry several projects have been completed. A state-of-the-art touch screen computer is in place and is used for visitor information. Monitors are present at RBG Centre to advise visitors of on-going activities. The main project, that of a "Discovery Garden" commenced and will be ready for its official opening in early spring 1996. This is a hands-on, interactive, multi-sensory children's activity area where the users will learn about plants and ecology while having fun.

The implementation of these projects plus our on-going long term planning activities show a commitment to move ahead.

As mentioned earlier staff have contributed greatly to our operation through some very tough times that include frozen wages and social contract days and we are indebted to them. On top of this RBG continues to rely heavily on the volunteer Auxiliary for major fundraising and in 1995 they contributed over 42,000 hours of work on behalf of RBG. This group of 345 individuals is a very important part of our lives here at RBG and most certainly will continue to be so. We cannot thank them enough.

We want to acknowledge the affiliated clubs, interest groups and societies with whom so many joint activities help promote the Gardens.

The challenges facing RBG are formidable, so now more so than ever, it needs, and will undoubtedly receive, the steadfast commitment of the constituencies that it serves.

In the long term, with the necessary refocussing and initiative, RBG will be recognized for its unique contribution to the public understanding of the relationship between humanity and the natural world. Since 1941, RBG has been seen as a vital component of the community and our Province. With your help, it is our full intention that we will continue to be just that, well into the next millenium. ❀

Joseph M. Pigott
PRESIDENT OF THE BOARD

Mark C. Runciman
ACTING DIRECTOR

Buildings and Equipment

- Buildings & Equipment staff were very busy in 1995 with on-going maintenance to RBG facilities and fleet. In particular, all staff were getting acquainted with the 1994 additions to RBG Centre regarding the new systems and components as well as dealing with warranty items.

- The RBG Facilities Plan initiatives focused on the proposed "Link Greenhouse" project which involved preliminary design of the public greenhouse that would link up with the Mediterranean Garden. Other planning activities focused on a planning and implementation process for communicating with the City of Burlington and RBG neighbours.

Hemson Consulting were active in facilitating a Community Consultation Process, part of the necessary approvals process for long term planning. Discussions focused on the main component of the plan, which is the realignment of Plains Road around RBG Centre. Public meetings were held in 1995, with a wrap up planned for 1996.

Other highlights:

- A policy for the acquisition and disposal of property was passed by the Board.
- Several proposed capital projects were engineered for implementation in 1996, based on available funding. They included:
 - a) Mechanical and electrical changes to RBG Centre.
 - b) Roadwork improvements to the Arboretum and RBG Centre's compound area.
 - c) Services to the Laking Garden.
- Four vehicles were purchased in 1995, three replacement and one additional unit to complement our fleet.
- Buildings & Equipment worked closely with other departments and their associated projects around the grounds.
- Buildings & Equipment experienced an extended seasonal lay-off and terminations in October. 

Science

- In March, RBG established the Botanical Conservation Office through a Memorandum of Agreement with Environment Canada, and hired Dr. David A. Galbraith as Coordinator. Financial support for the office was provided by Environment Canada, RBG, McMaster University, Merck-Frosst Canada and Glaxo-Wellcome Canada.

The objective of the office is to investigate how to establish a national network of botanical gardens, arboreta and other organizations and individuals interested in plant conservation. The wood-poppy, the first endangered plant to which BCO has directed its attention, is extremely rare being found in only one or two Southwestern Ontario sites.

Note: Details of accomplishments to date are available from Dr. Galbraith - Tel: (905) 527-1158 ext. 309; e-mail: david.galbraith@freenet.hamilton.on.ca, or by writing to Dr. Galbraith, Royal Botanical Gardens, P.O. Box 399 Hamilton, Ontario, Canada, L8N 3H8.

Tree Survey - Hendrie Valley

- A detailed survey of trees in Hendrie Valley is nearly complete. It has been 10 years since a floral survey has been done in Hendrie Valley. This is the first survey to address the recruitment and successional change in this highly used area. This information, which is critical for management of the area will be entered onto base maps and into GIS at McMaster University. A more general inventory result, comparable to that produced in 1985, will be produced as well.

Rock Chapel

- A survey of the understorey vegetation (recruitment of sugar maple) and the locations of tappable sugar maples is almost complete. This information is needed to develop a management plan for the area that will ensure biological integrity.

Unsworth Field Station

- During spring, 110 migratory birds of 31 species were banded. Fall migration banding yielded 129 birds of 25 species.

Marsh Bird Monitoring Program

- For the second year, this program followed protocol developed by CWS and LPBO as part of the monitoring program for the Great Lakes RAP's. Forty-one species of birds were recorded in Cootes Paradise, including American White Pelican, and 40 species were recorded in Hendrie Valley. While species diversity was reasonable, the number of individuals was very low.

Amphibian Monitoring Program

- Also as part of the monitoring program for the Great Lakes RAPs, two survey routes were monitored. Three species of calling amphibians were identified at both sites during the survey, which suggests the loss of at least 4 species since the turn of the century.

Project Tanager

- Developed by Cornell University in an effort to determine the effects of forest fragmentation on various species of tanagers, this was the first year of conducting this survey at RBG's Rock Chapel. No breeding tanagers were recorded at Rock Chapel. The biological inventory conducted during 1984-85 recorded two pairs of Scarlet Tanagers nesting at Rock Chapel during both years.

Pleasant View

- During the summer of 1995, a University of Toronto graduate student, in cooperation with Ontario Hydro and RBG, began an on-going study of wildlife movement in the Pleasant View area, focusing on the movement of small mammals in proposed wildlife corridor areas.

Berry Tract Survey

- A year-long survey of birds in the area, undertaken to update the 1984-85 inventory, yielded a total of 70 species of birds including the Orchard Oriole and the Blue-Winged Warbler. The Berry Tract would likely be threatened should development proceed at Pleasant View.

Lambs Hollow Survey

- A year-long survey of birds in the area, undertaken to update the 1984-85 inventory yielded a total of 83 species of birds including Tufted Titmouse and a hybrid Say's Phoebe. Areas of Hendrie Valley would be threatened if the proposed Halton Ceramic Works development proceeds.

Algonquin Park

- From June 10 to 15, blood samples from nesting Ovenbirds were taken to compare genetic markers in tropical and temperate populations. Conducted by CWS, McMaster University, RBG and others, the study is under the direction of Lisle Gibbs of McMaster.

Nest Box Survey

- Nest boxes have been located on RBG property for at least 5 years to create nesting habitat for cavity-nesting birds. During the summer of 1995 at least 200 Tree Swallows, 32 House Wrens, and 4 Black-capped Chickadees were fledged from RBG nest boxes. Eastern Bluebirds attempted several nests, but unfortunately none were completed. The artificial Bank Swallow colony was unsuccessful, but improvements were made during the winter to enhance future breeding.

Non-migratory Canada Geese

- The egg oiling program was inconclusive as the Canada Goose nests on Hickory, Rat, and Cockpit Islands were destroyed by persons unknown. On June 27, a round-up of flightless, moulting Canada geese took place at Desjardins Canal. Approximately 90 adults were banded and released, and 19 young birds were collected by Ducks Unlimited for translocation to Nova Scotia. Monitoring results suggest that poor reproductive success and translocation of young have had little impact on the non-migratory population of Canada geese inhabiting RBG properties.

Hickory Valley Habitat Creation

- A series of 4 ponds, an improved spillway, and a bridge have been created in the Hickory Valley system. Planting of both terrestrial and aquatic plant species is on-going. Reintroduction of endangered/extirpated amphibian species will commence during 1997 if habitat conditions permit. 

Project Paradise

Classroom Botanical Nursery Program

•The Classroom Botanical Nursery Program was organized by the Bay Area Restoration Council, McMaster University, Royal Botanical Gardens, Hamilton Region Conservation Authority, and the Green Communities Initiative. Through the program, seeds of wetland and prairie plants were collected and distributed with an instruction booklet to interested schools. At the end of the school year, teachers brought all wetland plants grown by the students to RBG. The plants were used by RBG and HRCA in local restoration projects. This year, the Classroom Botanical Nursery Program produced approximately 2,550 plants.

Volunteer Planting

•Volunteer planting was organized by the Bay Area Restoration Council, McMaster University and Royal Botanical Gardens. Plants produced through the Classroom Botanical Nursery Program and by the RBG Wetland Nursery were planted in Cootes Paradise and LaSalle Park by volunteers. On five dates (July 8, 12, 22, Aug. 19 and 26), 70 volunteers planted approximately 6,000 plants with RBG and organizers from McMaster and BARC.

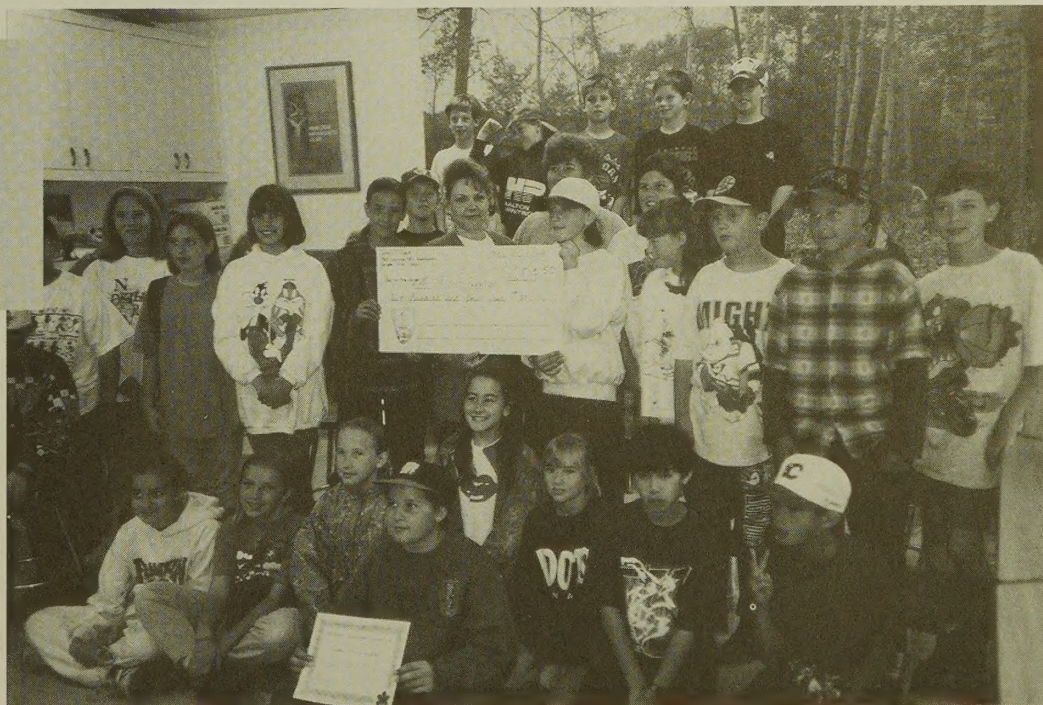
Staff Planting

•Planting in 1995 was highly successful. Approximately 5,000 plants from the nursery and the classroom program were established in the shallower parts of Hopkins Bay in Cootes Paradise. Low water levels in the spring and summer prevented carp from reaching those areas and causing damage. In September, RBG planted 1,000 cattail (*Typha*) roots in Hopkins Bay to test survival levels the following spring in the virtual absence of carp. Prior to the establishment of the fishway, and subsequent carp exclusion, fall planting trials had not been successful.

Wetland Plant Sales

•Wetland plants grown from seed by RBG were sold to other restoration projects. To date sales have totalled over \$7,300. Now a large contract has been awarded to RBG. The "Task Force to Bring Back the Don" is purchasing wetland plants valued at more than \$22,700 to vegetate the newly created Chester Springs Marsh in the Don Valley.

Students of John T. Tuck School, Hamilton, support the Project Paradise Campaign with a cheque to Campaign Co-ordinator, Melanie Winterle (centre).



Project Paradise cont'd

Vegetation/Black Tern Rafts

- Geomatics International and RBG have received funding from the Great Lakes Clean-up Fund for a project to reintroduce Black Terns. Black Terns are considered at risk in this area due to habitat loss. Ten 4 by 4 foot floating rafts were constructed in July, 1995, with 10 more planned for 1996. Emergent plants will be established on these rafts which will be anchored in areas preferred by terns. Designed to meet the species nesting preferences, the rafts, made of mainly natural materials, also provide habitat for invertebrates and fish, a site for emergent plant succession and wave protection for existing plant stands. All biological activity will be monitored to 1997.

Pike Spawning Marsh

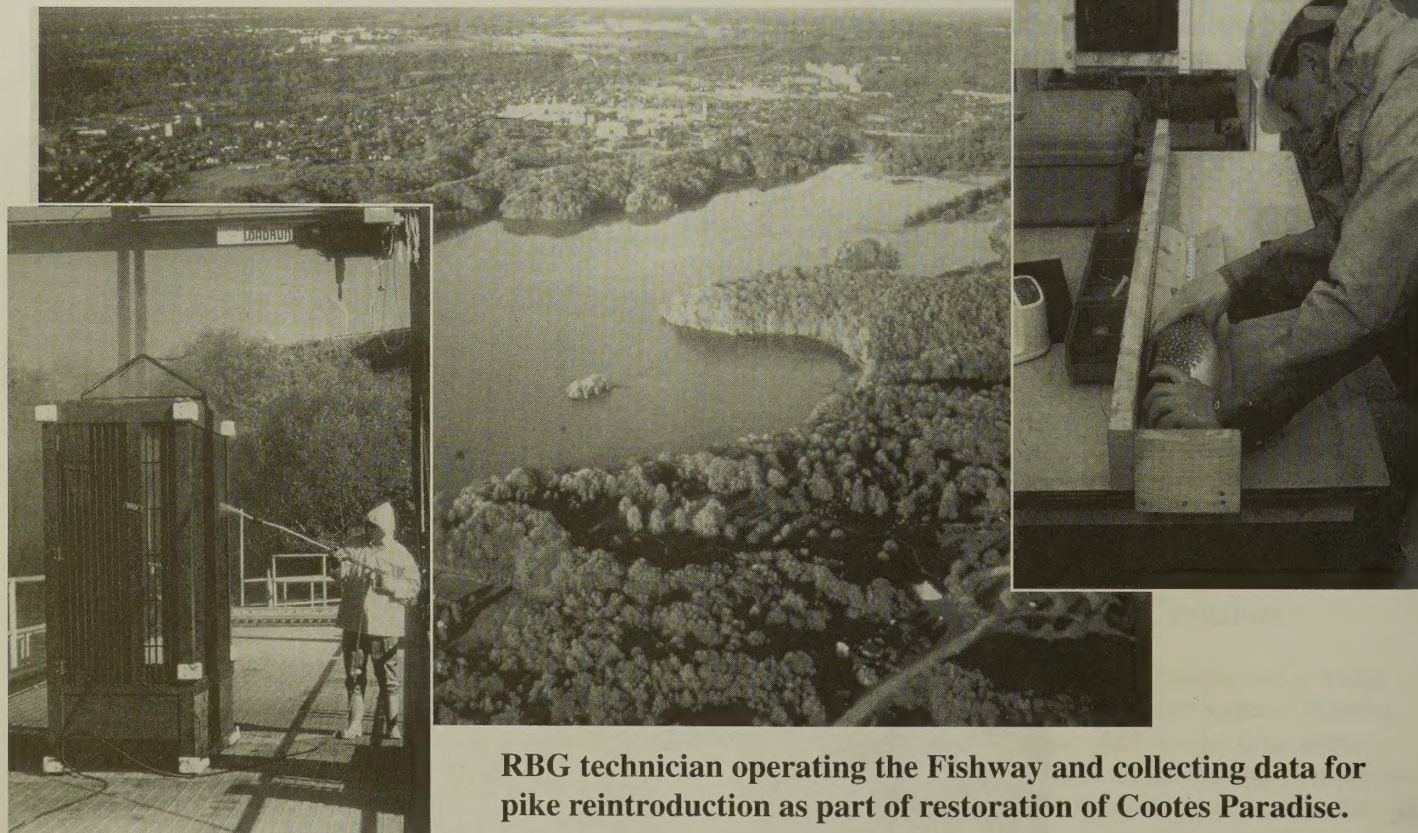
- Adult Pike were captured, tagged, measured, sexed and aged, etc. during the breeding season. This was the third year of a 10 year study. This data will be used to determine the best management strategy to promote the pike population in

Hamilton Harbour and Cootes Paradise. This is part of the effort to restore a fish community dominated by predatory fish that will help reduce carp numbers. In 1994, carp were removed from part of this system. The response of the submerged aquatic plants was phenomenal. There was 100 percent cover through most of the summer. Water lilies also responded favourably as did the emergent plant community.

- Approximately 2,000 wetland plants were planted along shorelines and newly created islands within the Pike Spawning Marsh. High water levels in spring will flood these areas creating ideal conditions for spawning and rearing pike. The creek bank isolating the Pike Spawning Marsh from Grindstone Creek was planted with native trees and herbaceous plants to prevent erosion.

Fishway

- Construction of the Cootes Paradise Fishway was completed and a preview for the donors was held October 23. 



RBG technician operating the Fishway and collecting data for pike reintroduction as part of restoration of Cootes Paradise.

Horticulture

- A new irrigation system was installed at the Laking Garden replacing one that had been in service for several decades.
- The Siberian Iris Collection at the Laking Garden was renovated with over 150 new cultivars being added.
- On May 14 the Hon. David Crombie officially opened the Waterfront Trail at the western terminus of RBG's Grindstone Marsh Trail. Work on the new boardwalk section of this trail continued throughout the year.
- In partnership with the City of Hamilton, RBG participated in the "Green Streets Canada" program by having volunteers of all ages plant native trees and shrubs at Princess Point.
- In July, the firm of Harrington and Hoyle Ltd., Landscape Architects, completed the RBG Trails Master Plan, a planning and design guide for the management of RBG's trail system. This same firm also completed a design for an access platform at Rock Chapel, funded by the Niagara Escarpment Fund of the Ontario Heritage Foundation.
- Also in July, the Garden of Synchronous Phenological Indicator Plants was opened. Sponsored by Wilson Laboratories Inc., the garden is designed to demonstrate how the development and flowering of common woody plants can be used to determine the optimum time to monitor and treat for specific pests.

- In August, 260 delegates attending the International Garden Centres Congress toured RBG.
- Auxiliary volunteers operating RBG's Gardening Information Service answered over 4,000 enquiries, a dramatic increase over previous years, due in large part to the President's Choice Lawn and Garden Products' sponsorship of a new toll-free hotline, 1-800-694-GROW.
- In the Morrison Woodland Garden, severe erosion caused by storm water drains from Hendrie Park was corrected and replanting of the area began. Many of the rustic stairs, which had deteriorated and were becoming unsafe, were replaced.
- Construction began on the new Discovery Garden adjacent to RBG Centre. The garden is designed to teach children about plants and nature through the creative use of plants and interactive learning centres.
- Ann Milovsoroff, our Landscape Architect funded by the W. Garfield Weston Foundation, prepared landscape plans for a number of new projects. These included a Thyme Garden, which will feature an analemmatic sundial, renovations to the plantings of the Oak Allee in Hendrie Park; revisions to the World of Botany; a daylily demonstration at the Laking Garden; and, several new home demonstration gardens. 

Bruce McNichol of Wilson Laboratories Inc. (l) presents RBG Board member Councillor Rob MacIsaac with a sponsorship for the Garden of Synchronous Phenological Indicator Plants at its opening July 12, 1995.



Development Department

Membership development and fundraising were led and organized by two main committees of RBG Board: Financial Development (chaired by Mark Rizzo), and Planned Giving (chaired by Bill Seale). Membership growth is up by 8% to 6,722 at year end. Total support from the private sector, including donations-in-kind, amounted to over \$1,500,000. Within this, the support from individuals through membership, individual donations and endowment increased notably to \$614,072. Support from foundations, corporations and organizations totalled \$291,798. Donors had several delightful evenings at RBG Centre enjoying *Botanical Buffet* and the gala auction, *Magnolia Night*. The new corporate sponsor for the fundraiser *Botanical Buffet* is Fortino's, the popular community grocery store. Fortino's staff member, Gloria Pilot, now chairs the Committee.

Over 60 people gathered on Thursday, May 4, 1995 at *Conserve Your Estate, Conserve the Gardens* to learn more about planned giving through wills and estates, family trusts, life insurance and annuities. Family remembrances to the Gardens have become a growing sector.

Many corporations undertake the sponsorship of special garden projects. The new *Garden of Synchronous*

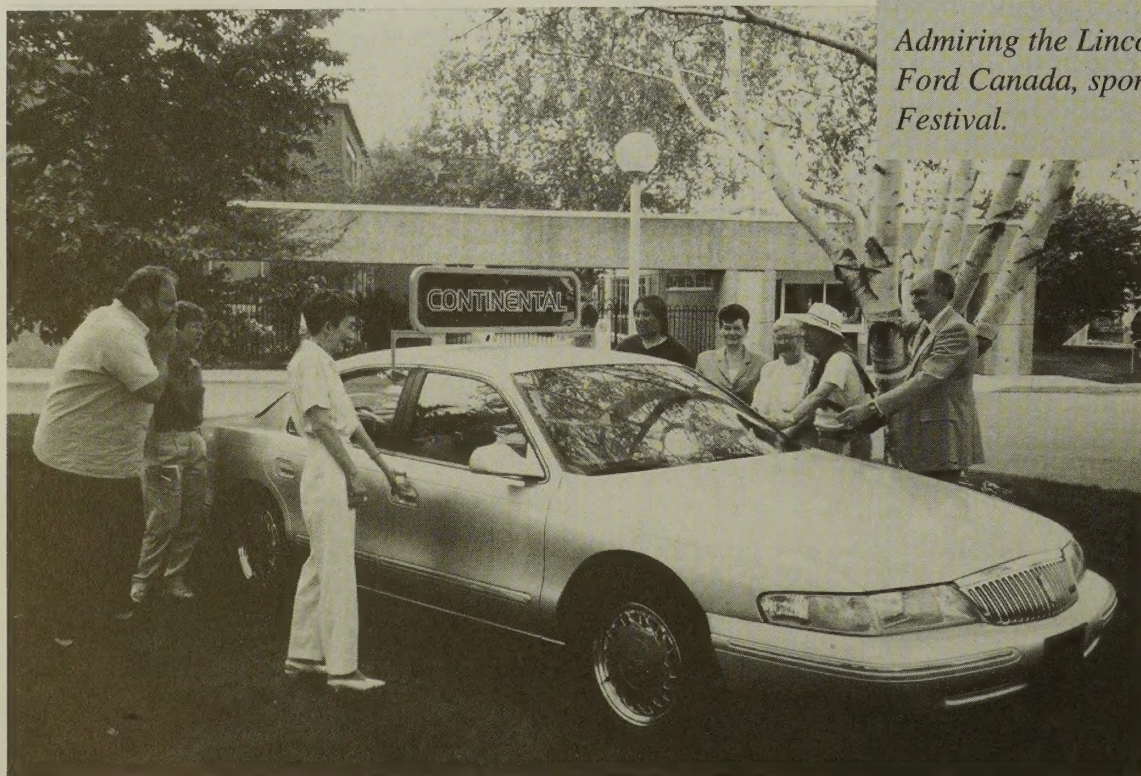
Phenological Indicator Plants was generously sponsored by Wilson Laboratories Inc. on their 115th anniversary in 1995. This is a unique collection. The plants found in the beds (located west of the Mediterranean Garden), help determine key times to deal with certain insect pest problems. Ford Canada, as sponsor of the Lilac Festival, brought both enthusiasm and excitement along with their financial support to this popular annual garden festival. Earth Week 1995 was celebrated through the generous support of Shaklee Canada Inc. towards the planting of fifteen mountain ash trees on the Broman Lands.

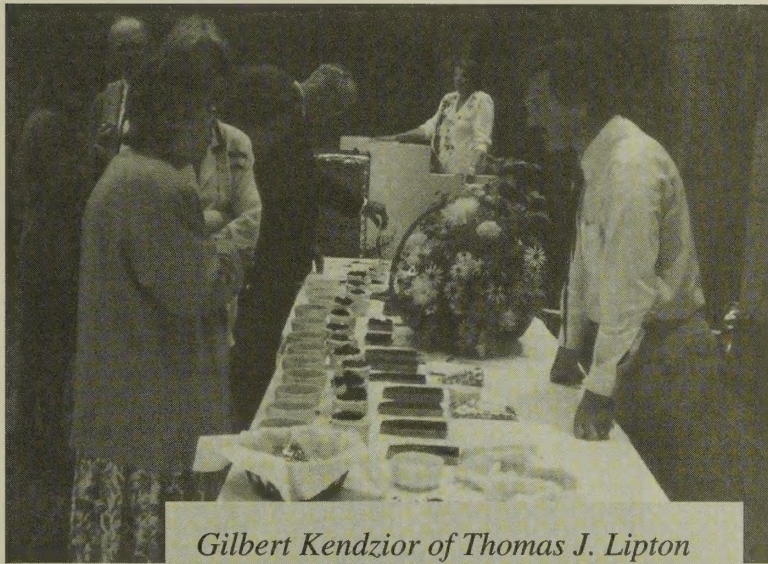
A growing sponsorship in support of the *Collection of Canadian Originated Trees* in Hendrie Park by the Ontario Municipal Recreation Directors Foundation, included the creation of an inviting focus through an on-site bench dedicated to the late Robert Secord.

Royal Botanical Gardens set up a new fundraising mode, (new to RBG) in the form of tear-open Nevada lottery tickets. As a registered charity, Royal Botanical Gardens is allowed one retail site in each Ontario municipality. As the number of participating municipalities increases, this opportunity could reap significant returns.

Indiefest, held on Sunday, June 25, in the Arboretum,

Admiring the Lincoln placed on site by Ford Canada, sponsor of the Lilac Festival.





Gilbert Kendzior of Thomas J. Lipton Company directs the tea tasting at a special fundraising presentation September 14, 1995.

celebrated the food, music, dance and traditional crafts of India. The event, co-organized by RBG and the India-Canada Society of Hamilton and Region, was enthusiastically coordinated by Dr. Gopal Mohanty of McMaster University. *Indiefest* attracted just under 1,000 visitors from all over Southern Ontario.

The annual Corporate Breakfast on October 5, 1995 was sponsored by CIBC with over 80 CEO's, or their designates, in attendance. It was our largest gathering from the corporate support community to date.

The Distinguished Advisors Committee, established in 1994 to act as an advisory body and a resource in the development and governance of the Gardens, met twice in 1995 under the leadership of Mr. Paul Phoenix. The committee assisted with several projects, including the escarpment geological exhibit and the direction of the Project Paradise Campaign.

The Campaign for Project Paradise continued its active capital fundraising in support of marsh restoration in Cootes Paradise. A total of \$247,245 was added, bringing the total amount raised and pledged at year end to \$2,112,387. Individuals, schools, clubs, organizations and foundations continue to support this ongoing campaign. After two years at the helm and in the midst of accolades and appreciation, Chairman Bill Nelson resigned. He was replaced by a Co-Chairmanship by Les Standen and Michael Schwenger.

As government funding cuts to RBG continue, we need to increase support from individuals.

Approximately 2,000 currently donate to RBG. The list of estate and individual donors appears at the end of this report.

Pledges and Gifts To Project Paradise Campaign (in order of gift-size)

\$250,000+: W. Garfield Weston Foundation

\$100,000+: R. Howard Webster Foundation · Dofasco Inc. · Canada Trust · Laidlaw Inc.

\$50,000+: Edith Turner Foundation · The Hamilton Community Foundation

\$25,000+: Bank of Montreal · Royal Bank · Winnifred Avis Edwards Estate · The R. Samuel McLaughlin Foundation · Hamilton Naturalists' Club · RBG Auxiliary · Bank of Nova Scotia · CIBC · Environmental Partners Fund · The McLean Foundation · Wildlife Habitat Canada

\$10,000+: Toronto-Dominion Bank · Union Gas Limited · Rotary Club of Burlington Lakeshore · Marjorie & Bill Nelson · Helen McCrear Peacock Foundation · Charles H. Ivey Foundation · Catherine & Maxwell Meighen Foundation · Cumis Group · MediaCom/Gannett Communities Fund · Leggat Pontiac Buick Cadillac Ltd. · Rotary Club of Burlington · Michael Schwenger · The Co-operators · White Rose Nurseries · Zenon Environmental



The Higginson Collection of rocks and minerals opened in 1995, gift of the estate of patron, Robert J. Higginson.

Marketing and Public Programming

- \$150,000 advertising campaign targeted at Greater Toronto Area and Greater Bay Area stimulated 39% increase in visitorship (from decline of two previous years).
- Group tours expanded market reach to include multicultural population and U.S. border states.
- Developed and implemented eco-tourism plan for RBG Wilderness and Wetland Preserves. Negotiated trial contract with Naturally Hamilton eco-tourism operators.
- Created and installed Touch Screen info kiosk which provides visitors with an interactive tour of RBG.
- Revamped informal education programs to include more topical content such as cooking classes, family events, how-to crafts and gardening classes, and hands-on demonstrations.
- Designed and installed the Higginson Collection of rocks and minerals which opened in May, 1995.
- Installed infrastructure for new interactive, multi-sensory Discovery Garden opening May, 1996.



Jack Lord, Manager of Education Programs, portraying Captain Thomas Coote, after whom Cootes Paradise is named.



Enjoying dance presentation at Indiafest 1995.

- Updated and redesigned RBG Magazine, *Pappus*, with new format, children's section and more diversified content.
- Provided curriculum-based nature programs for 7,200 elementary students at RBG Nature Interpretive Centre.
- Planned and presented 8 major public events - Lilac, Rose, Iris, Cherry Blossom and Herb Festivals, Scarecrow Picnic, and new Holiday Fest.
- Created new lure brochure, visitor map, group tour brochure, garden posters, postcards, and promotional signage.
- Developed new way finding and road signage.
- Researched, designed and produced 100 new interpretive signs for gardens.
- Developed new marketing strategy to reposition RBG as anchor attraction and major tourism destination in local, national, U.S., European, and Asian markets.
- Successful symposium on November 1 entitled *Beetlemania*, on natural pest control in conservatories and interior plantscapes. Participating institutions included Metro Toronto Zoo, Ontario Science Centre, Montreal Biodome, Longwood Gardens, and Opryland Hotel of Nashville.
- Sir David Attenborough lecture on October 6 on "The Private Life of Plants" featuring footage from his television series of the same title. 

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Members of Environmental Youth Corps working at RBG, summer of 1995.



ROYAL BOTANICAL GARDENS

December 31, 1995

AUDITORS' REPORT

To the Board of
Royal Botanical Gardens

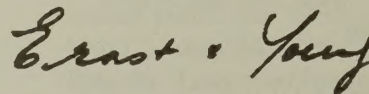
We have audited the balance sheet of **Royal Botanical Gardens** as at December 31, 1995 and the operating fund statement of revenue and expenses and balance of fund, the donations for specific purposes and reserve funds statement of revenue and expenses and balance of funds, endowment and capital renewal funds statement of revenue and expenses and balance of funds and the capital projects fund statement of revenue and expenses and balance of fund for the year then ended. These financial statements are the responsibility of the organization's management. Our responsibility is to express an opinion on these financial statements based on our audit.

Except as explained in the following paragraph, we conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In common with many charitable organizations, **Royal Botanical Gardens** derives revenue from the general public in the form of donations, the completeness of which is not susceptible of satisfactory audit verification. Accordingly, our verification of these revenues was limited to the amounts recorded in the records of the **Royal Botanical Gardens** and we were unable to determine whether any adjustments might be necessary to donation revenues, excess of revenue over expense, assets and balance of funds.

In our opinion, except for the effect of adjustments, if any, which might have been required had we been able to satisfy ourselves with respect to the completeness of the donations referred to in the preceding paragraph, these financial statements present fairly, in all material respects, the financial position of the organization as at December 31, 1995 and the results of its operations and the changes in its financial position for the year then ended in accordance with generally accepted accounting principles.

Hamilton, Canada,
February 12, 1996.



Chartered Accountants

Balance Sheet

As at December 31

1995

1994

\$

\$

ASSETS

Current

Cash	349,713	567,336
Due from The Regional Municipality of Hamilton-Wentworth [note 6]	3,538,858	2,269,339
Accounts receivable	292,158	728,775
Goods and services taxes recoverable	35,541	25,334
Total current assets	4,216,270	3,590,784
Endowment and capital renewal fund assets	3,413,783	3,263,412
	7,630,053	6,854,196

LIABILITIES AND BALANCE OF FUNDS

Current

Accounts payable	290,724	157,287
Deferred revenues - operating	65,757	79,041
Total current liabilities	356,481	236,328

Balance of funds

Operating fund	(2,334)	1,448
Donations for specific purposes and reserve funds	1,095,375	861,982
Endowment and capital renewal funds	3,413,783	3,263,412
Capital projects fund	2,160,848	2,144,653
Project Paradise fund [note 4]	577,470	346,373
Biodiversity fund [note 5]	28,430	—
Total balance of funds	7,273,572	6,617,868
	7,630,053	6,854,196

See accompanying notes

Operating Fund Statement of Revenue and Expenses and Balance of Fund

Year ended December 31

	1995 \$	1994 \$
REVENUE		
Grants		
Province of Ontario - Ministry of Citizenship, Culture and Recreation	1,739,240	1,792,600
Regional Municipality of Hamilton-Wentworth	1,061,870	1,061,820
Regional Municipality of Halton	463,632	466,750
	3,264,742	3,321,170
Admissions	293,459	210,215
Membership fees and donations [note 2]	929,312	963,498
User fees and other income [note 2]	553,418	449,298
Transfer from endowment fund income	187,282	122,820
Transfer from reserve funds	102,601	38,750
Transfer from capital projects fund	137,000	25,000
	5,467,814	5,130,751
EXPENSES		
Operation and maintenance		
Garden operation and maintenance areas	1,918,322	1,911,148
Buildings and equipment	1,298,097	1,132,482
	3,216,419	3,043,630
Scientific and research program	340,542	318,078
Educational program	496,021	412,638
Administration	574,133	576,870
Development	177,213	154,338
Admissions	69,608	69,788
Other programs and projects	249,233	423,691
Marketing	348,427	253,915
	5,471,596	5,252,948
Excess of expenses over revenue for the year before transfers from interest on endowment fund	(3,782)	(122,197)
Transfer from interest on endowment fund to offset operating fund losses	—	122,197
Excess of expenses over revenue for the year	(3,782)	—
Balance of fund, beginning of year	1,448	1,448
Balance of fund, end of year	(2,334)	1,448

See accompanying notes

Donations for Specific Purposes and Reserve Funds Statement of Revenue and Expenses and Balance of Funds

Year ended December 31	1995 \$	1994 \$
DONATIONS FOR SPECIFIC PURPOSES		
Balance, beginning of year	354,271	294,391
Donations	523,988	471,050
Investment income	20,253	15,037
	898,512	780,478
Transfers to operating fund	325,653	426,207
Balance, end of year	572,859	354,271
RESERVE FUNDS		
Balance, beginning of year	507,711	442,195
Additions	97,655	81,794
Interest	19,751	22,472
	625,117	546,461
Transfers to operating fund	102,601	38,750
Balance, end of year [note 3]	522,516	507,711
Total donations for specific purposes and reserve funds	1,095,375	861,982

See accompanying notes

Capital Projects Fund Statement of Revenue and Expenses and Balance of Funds

Year ended December 31	1995 \$	1994 \$
Balance, beginning of year	2,144,653	4,485,570
Revenue		
Grants		
Province of Ontario - Ministry of Citizenship, Culture and Recreation	570,000	845,000
Department of Fisheries and Oceans	200,000	358,433
Transfer from Project Paradise fund	20,000	—
Interest	164,846	125,542
	954,846	1,328,975
Expenses and transfers		
Capital expenses	801,651	3,644,892
Transfer to operating fund	137,000	25,000
	938,651	3,669,892
Balance, end of year	2,160,848	2,144,653

See accompanying notes

1. SIGNIFICANT ACCOUNTING POLICIES

The significant accounting policies followed by Royal Botanical Gardens [RBG] have been summarized to facilitate review of the financial statements.

Financial statements

- [i] The Operating Fund includes administration, the costs for the operations and maintenance of garden and conservation areas, buildings, ongoing development of major plant collections, garden and conservation areas as well as scientific and educational activities. Other special programs are also administered by this fund. These costs are mainly funded by grants, donations and user fees.
- [ii] The Donations for Specific Purposes Fund includes personal and corporate donations made for designated purposes. These donations are subsequently transferred to the funds where the expenses are incurred for the designated purposes.
- [iii] The Endowment and Capital Renewal Funds represent funds that have been received from various estates, other special donations and grants. Assets associated with these funds have been segregated and revenues generated by these assets are allocated to the various funds in proportion to the balance of the funds. Expenses are charged to these funds in accordance with the terms of the specific endowments or grants. These funds are managed by an independent investment counsel.
- [iv] The Capital Projects Fund includes major capital projects which are funded by capital grants and donations.

Revenue recognition

- [i] Grants are recorded as revenue when the related expenses have been made and the applications for the grants have been approved by the relevant government agencies. Grants which have been received in advance of incurring the related expenses are included on the balance sheet as deferred revenues.
- [ii] Donations are recognized as revenue in the year in which they are received, except for donations for specific purposes, which are included as income when the related expense is incurred.

Donations in kind

Donations in kind of \$96,230 [\$81,459 in 1994] are recorded at their estimated fair market value at the date of donation and are included in "donation revenue" and "other programs and projects" on the "operating fund statement of revenue and expenses and balance of fund".

Fixed assets

Fixed assets which were acquired from current donated funds are charged to expense in the year of acquisition. Fixed assets expensed in the operating fund statement of revenue and expenses and balance of fund amounted to \$117,632 [\$10,989 in 1994].

Statement of changes in financial position

A statement of changes in financial position is not presented since cash flows from operating, investing and financing activities are readily apparent from the other financial statements.

2. REVENUE

Revenue from membership fees and donations and user fees and other income consists of:

	1995 \$	1994 \$
Membership fees and donations		
Membership fees	246,392	222,150
Donations	357,267	315,141
Transfer from donations for specific purposes	325,653	426,207
	929,312	963,498
User fees and other income		
Facility rentals and catering	291,920	233,136
Education	100,802	81,976
Other	160,696	134,186
	553,418	449,298

3. RESERVE FUND

Reserve fund balance consists of:

	1995 \$	1994 \$
Replacement of mobile equipment	105,111	159,558
Accumulated sick leave [see below]	128,943	85,163
RBG Centre maintenance	288,462	262,990
	522,516	507,711

Under a previous sick leave benefit plan, certain employees may become entitled to a cash payment in lieu of sick leave days when they leave the Royal Botanical Gardens' employment. This plan has been replaced by long-term disability plans, for service commencing in 1978.

The liability for these accumulated days, to the extent that they have vested and could be taken in cash by an employee on terminating, amounted to \$127,490 [1994 - \$127,490] at the end of the year. An amount of \$128,943 [1994 - \$85,163] is included in the reserve for accumulated sick leave to provide for this obligation.

4. PROJECT PARADISE

Fundraising

The Board of Directors resolved in 1991 that RBG would be part of a major capital project ["Project Paradise"] to restore Cootes Paradise [a portion of the RBG properties] as a marshland area, subject to its ability to raise sufficient funds. Project Paradise is a key component of the \$7.5 million Fish and Wildlife Habitat Restoration Project in Cootes Paradise and Grindstone Creek as part of the Hamilton Harbour Remedial Action Plan. Funding secured by The Fish and Wildlife Habitat Restoration Steering Committee has been applied to the project as front end funding for capital works.

As at December 31, 1995, fundraising for Project Paradise amounted to the following:

	1995 \$	1994 \$
Balance, beginning of year	346,373	—
Cash received	247,245	751,813
Campaign expenses	(10,085)	(405,440)
Project expenses	(20,863)	—
Transfer to capital projects fund	(20,000)	—
Interest	34,800	—
	577,470	346,373
Pledges over the next five years	951,962	1,073,369
	1,529,432	1,419,742

5. BIODIVERSITY

The Board of Directors resolved to join the Canadian Botanical Conservation Network [CBCN]. The goal of the CBCN is to aid Canadian botanical gardens and arboreta in realizing their potential to contribute to the conservation of biological diversity. The CBCN is a national program with a long-term goal of making a significant contribution to the survival of many of Canada's endangered plants.

As at December 31, 1995, fundraising amounted to the following:

	1995 \$
Cash received	67,000
Campaign and startup expenses	(38,570)
	28,430

6. DUE FROM THE REGIONAL MUNICIPALITY OF HAMILTON-WENTWORTH

The account balance represents cash and investments held on behalf of RBG and is payable on demand. Interest is paid on this account based on the rate of return that the Region earns on its investments. Interest earned of 4.3% [1994 - 4.6%] was applied to the funds to which it relates.

7. INCOME TAXES

RBG is a registered Canadian charity and is not subject to income taxes.

8. RELATED PARTY TRANSACTIONS

The Auxiliary of The Royal Botanical Gardens [Auxiliary] is a non-profit organization that raises funds for the benefit of RBG. RBG provides facilities to the Auxiliary at no cost. Donations received from the Auxiliary during the year amounted to \$185,202.

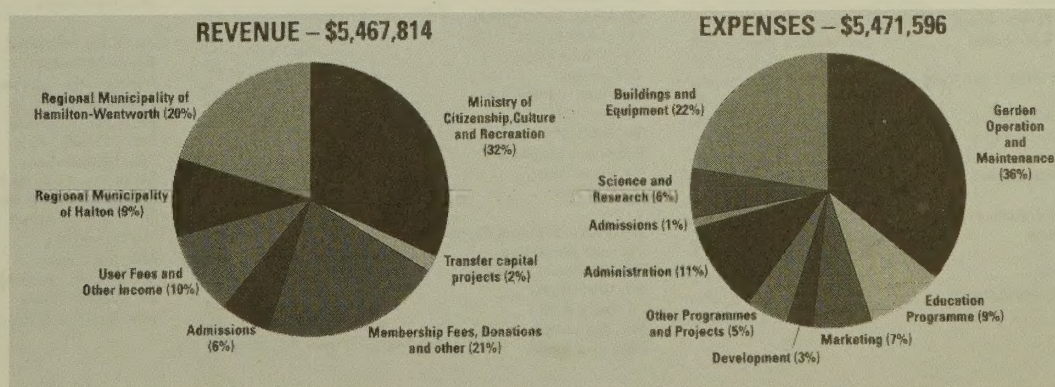
Endowment and Capital Renewal Funds Statement of Revenue and Expenses and Balance of Funds

Year ended December 31

	1995				1994
	Dunington Grubb \$	Capital renewal fund \$	Other \$	Total \$	Total \$
Balance, beginning of year	222,034	476,315	2,565,063	3,263,412	3,140,792
Donations from estates and memorials	—	—	46,531	46,531	156,039
Investment income	21,411	45,930	247,344	314,685	239,431
Balance, end of year	243,445	522,245	2,858,938	3,624,628	3,536,262
Investment management expenses	—	—	23,563	23,563	27,833
Transfers to operating fund	4,301	—	182,981	187,282	122,820
Transfer to operating fund to fund deficit	—	—	—	—	122,197
	4,301	—	206,544	210,845	272,850
Balance, end of year	239,144	522,245	2,652,394	3,413,783	3,263,412
Represented by					
Cash and short term investments				257,109	238,937
Marketable securities [market value: 1995 - \$4,104,250; 1994 - \$3,359,583]				3,312,803	3,240,325
Accrued interest				31,153	29,168
Due to operating fund				(187,282)	(245,018)
Endowment and capital renewal fund assets				3,413,783	3,263,412

Other includes

Palmer Memorial Trust
Katie Osborne Lilac Garden Endowment
Library Fund
Mediterranean Garden Fund
General Endowment Funds
Woodland Garden Fund



1995 Donors

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Elizabeth N. Scott
Evelyn M. Watts
Marie Louise Stock

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Adventure Village
African Lion Safari
Airways Transit Service Ltd.
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Ann Decor Inc.
Annita Hair Design
The Arctic Experience Gallery
Mr. Ian Armstrong

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En 1995, plusieurs plans et ajustements stratégiques ont été élaborés afin de pouvoir répondre aux défis de 1996 et au-delà. Les mesures initiées par le gouvernement ontarien afin de réduire son déficit ont eu un impact sur Les jardins botaniques royaux comme sur de nombreuses autres organisations et agences du secteur public provincial.

Les JBR ont dû faire face à une diminution imprévue de leur financement par le Ministère de la Citoyenneté, de la Culture et des Loisirs à l'automne 1995. Ce ministère, qui a toujours accordé un appui indéfectible aux JBR, a tenté de réduire les coupures au minimum et nous assiste dans d'autres secteurs de nos opérations.

L'effet global des diminutions des subventions du gouvernement provincial a été en partie compensé par des collectes de fonds. Les JBR ont le privilège de compter sur des membres et des donateurs fidèles. Leur intérêt et leur soutien continuel jouent un rôle important dans l'orientation que prennent les JBR.

Le conseil d'administration et les comités permanents des JBR ont tenu des rencontres tout au long de l'année afin d'offrir des conseils au personnel et d'indiquer une marche à suivre à l'organisation.

Le comité des conseillers de distinction s'est réuni en vue d'assister les JBR au niveau du conseil d'administration et des jardins. Le directeur général, le Dr Garry Watson, est parti à l'automne 1995. Mark Runciman a été nommé directeur général intérimaire, de même que gérant des édifices et de l'équipement, pendant que la direction tente de trouver un nouveau directeur et chef de l'exploitation.

Le conseil d'administration a vu le départ de Mme Jill Farrow, Mme Christine Whitlock, du Dr Robert McNutt, de M. George Simpson et de M. Terry Bunce. Parmi les nouveaux arrivants au conseil, citons M. Ed Litt à titre de président des auxiliaires, Mme JoAnn Haworth en tant que membre de liaison auprès des auxiliaires, M. Kevin Flynn, conseiller de Halton, M. David Wilson, conseiller de Hamilton-Wentworth, M. Andrew Cawse, M. Bill Luton et Mme Patty Fischer.

Les JBR ont travaillé sans relâche afin de maintenir et d'améliorer leurs opérations en tenant compte de la réduction des subventions gouvernementales. Nous avons concentré nos efforts afin d'obtenir un équilibre budgétaire à l'intérieur des subventions obtenues. Même si notre campagne publicitaire (subventionnée par la dotation et l'assistance de nos auxiliaires) s'est avérée fructueuse et a permis d'augmenter le nombre de visiteurs payants dans une proportion de 39 %, nous nous sommes vus dans l'obligation de mettre en place un processus de réduction des effectifs qui a amené le départ de quatre salariés et de quatre employés rémunérés selon un taux

horaire. Nous continuons de cibler le marché des visites guidées en autobus, qui ont augmenté de 19 % par rapport à 1994.

Alors que les dons individuels ont augmenté de 12 %, nous avons assisté à un redéploiement des revenus de la fondation au projet Paradis, qui est désormais administré par notre service du développement. Ce dernier a également organisé de populaires événements annuels de collectes de fonds comme la Soirée des magnolias, le buffet botanique et le déjeuner des cadres des entreprises. Ces efforts concertés ont résulté en des dons totalisant une somme approximative de 1,4 million de dollars par les comités de soutien pour 1995.

Des consultants en image et des membres du personnel ont participé aux activités promotionnelles et ont concentré leurs efforts sur l'objectif principal, consistant à attirer plus de visiteurs et à offrir un plus grand nombre d'activités publiques. Différentes subventions à l'emploi gouvernementales nous ont permis d'embaucher des étudiants dont la contribution a été inestimable pour rencontrer les objectifs du programme. Sans le concours de ces étudiants, les services aux visiteurs n'auraient pu atteindre le niveau de qualité requis. Les employés de tous les niveaux se sont vus attribuer une charge de travail supplémentaire et nos bénévoles ont participé activement aux services aux visiteurs et à de nombreuses autres activités.

Le nouveau service de marketing et de programmation publique a été créé au mois d'août avec la nomination de la directrice, Mme Candyce Yates, conformément au plan d'exploitation. Ce service s'occupe du marketing et de l'éducation auprès du public et est responsable de l'expansion des «centres de profit» des JBR. En 1995, les visiteurs ont dépensé davantage lors de leurs présences aux JBR. Les revenus des services alimentaires, y compris les traiteurs, ont augmenté de 60 %. Ce résultat est directement attribuable à l'ouverture d'un nouveau café et à de nouvelles installations pour les banquets au Centre des JBR, qui a ouvert ses portes en 1994. Le magasin d'art floral, administré par nos auxiliaires, a connu une année de ventes record de 470 646 \$, principalement en raison d'une plus grande surface destinée à la vente au détail, à l'introduction des ventes de plantes et au travail colossal des bénévoles.

De nombreux événements et festivals ont eu lieu en 1995. L'objectif consistait à augmenter le nombre de visiteurs en leur offrant des activités plus nombreuses, dont plusieurs festivals thématiques comprenant des activités pour toute la famille et pour les groupes multiculturels afin d'augmenter notre clientèle traditionnelle. Les JBR ont tenu leur premier programme «Fête Magique», qui offre une foule d'activités familiales pendant le mois de décembre. Des fonds publicitaires et promotionnels

supplémentaires seront indispensables lors des prochaines années afin d'informer le public que nous sommes ouverts toute l'année. Le personnel de marketing continue d'axer ses efforts sur l'amélioration des communications avec les médias locaux. Les journaux, la radio et la télévision ont assuré une bonne couverture des activités des JBR.

Tous ces efforts, combinés à le temps clémente, ont résulté en une augmentation de 28 % des revenus d'entrées et de 7 % des revenus de cotisation des membres.

Les revenus des cours éducatifs ont augmenté après avoir connu une baisse en 1994. Une révision en profondeur de tout le programme a été mise en branle à la fin de 1995. En raison des coupures budgétaires, nos opérations de Westdale ont vu leurs programmes transférés au centre des JBR. Le service d'éducation a perdu les services de son enseignant/naturaliste et d'un programmeur horticole. Certains programmes ont été abandonnés ou confiés à d'autres membres du personnel. Bien que ces changements aient permis aux JBR de poursuivre leurs activités éducatives, ils ont quand même eu un impact sur la qualité et la consistance de l'enseignement et nous comptons améliorer ces points.

Le personnel de notre service d'horticulture s'est employé à compléter les projets de rénovation de plusieurs jardins, à augmenter les collections, l'irrigation en cours et l'entretien. Il a présenté différentes expositions florales et horticoles dans le cadre des activités des JBR. Nous avons toutefois dû, comme lors des années précédentes, annuler notre participation à plusieurs expositions de jardins en raison des réductions des dépenses. L'entretien moins soigné des espaces verts est également attribuable à cette réduction des dépenses. Il s'agit d'un problème important, étant donné que la qualité de l'entretien diminue avec la quantité de personnel et qu'il est difficile d'assurer le même service avec un personnel moindre. Le service d'horticulture a perdu les services d'un superviseur lors de cette réduction.

1995 a donné lieu à l'inauguration d'un jardin indicateur d'insectes nuisibles (ravageurs), à l'achèvement de notre plan général des sentiers et à la construction du sentier des marais de Grindstone, conjointement au Sentier riverain, et à des additions à la collection d'iris de Sibérie. Le service d'horticulture a cultivé toutes les plantes à fleurs annuelles. De plus, 90 % de toutes les plantes vendues au le magasin d'art floral ont été cultivées sur place.

Le personnel du service scientifique a poursuivi ses activités dans le cadre du projet Paradis avec le programme de plantation des marais, la propagation de plantes aquatiques, la surveillance des conditions et de la faune en compagnie de d'autres scientifiques et l'enregistrement d'un inventaire de données de base. Ces activités ont été rendues possible grâce au soutien généreux de la Fondation W. Garfield Weston et à d'autres dons corporatifs. La principale composante du projet Paradis, la barrière à carpes qui empêchera les carpes d'accéder à Cootes Paradise, a été terminée et elle sera mise en opération en 1996. Le taxinomiste, le Dr Jim Pringle, a publié plusieurs études et a collaboré au «*Canadian Horticultural History*» (un journal interdisciplinaire). Le «*Canadian Botanical Conservation Network*» (réseau botanique du Canada) (CBCN) a été initié et aménagé aux JBR. Il s'agit d'un projet conjoint d'Environnement Canada, de l'Université McMaster et des JBR, dont la direction est assurée par le Dr David Galbraith. Le CBCN a pour objectif d'aider les jardins botaniques et les arboretums canadiens à réaliser leur potentiel afin de contribuer à la conservation de la diversité biologique. Nous espérons que ce réseau apportera une contribution importante pour la survie de plusieurs des plantes du Canada en voie de disparition. Ce partenariat a également constitué une ressource que nous avons intégrée à notre programme éducatif. La bibliothèque a perdu les services de son bibliothécaire. Ce service fait l'objet d'une étude complète, mais demeure tout de même à la disposition des utilisateurs.

De nombreux projets ont été complétés grâce à des subventions à l'interprétation provenant du ministère. Un ordinateur de pointe avec écran tactile a été installé et sert à informer les visiteurs. Le centre JBR comprend des moniteurs qui informent les visiteurs des activités en cours. Les travaux pour la mise en place du projet principal, le «*Jardin des découvertes*», ont commencé et son ouverture officielle a eu lieu le 12 mai 1996. Il s'agit d'une aire interactive et multisensorielle destinée aux enfants et où les utilisateurs pourront apprendre toutes sortes de choses sur les plantes et l'écologie tout en s'amusant.

La mise en oeuvre de ces projets, ainsi que nos activités de planification à long terme, indiquent notre volonté d'aller de l'avant.

Tel que mentionné précédemment, le personnel a grandement contribué à nos opérations dans des conditions difficiles, dont des gels de salaires et des «*journées de contrat social*», et nous leur en sommes reconnaissants. De plus, les JBR continuent de s'appuyer grandement sur les auxiliaires bénévoles pour les principales collectes de fonds. En 1995, ces derniers ont généreusement consacré plus 42 000 heures de travail aux JBR. Ce groupe de 345 personnes représente un élément fondamental dans l'existence des JBR et continuera sans l'ombre d'un doute de jouer un rôle indispensable. Nous ne les remercierons jamais assez.

Les JBR devront indubitablement relever des défis à court terme. À long terme, toutefois, avec l'initiative et la réorientation appropriées, les JBR seront reconnus pour leur contribution unique dans la compréhension des relations entre les humains et la nature. Depuis 1941, les JBR sont reconnus comme un élément essentiel à la communauté et à notre province. Avec votre bienveillante collaboration, nous avons la ferme intention de continuer à jouer un rôle indispensable jusque dans le prochain millénaire. 

Joseph M. Pigott
président du Conseil

Mark C. Runciman
directeur général intérimaire

Édifices et équipement

- Le personnel des Édifices et équipement a été très occupé en 1995 avec l'entretien de ses installations et de ses véhicules. Le personnel a dû particulièrement se familiariser avec les additions du centre des JBR de 1994, relativement aux nouveaux systèmes et composantes, de même que traiter avec les articles garantissant.

- Les plans d'installations proposés ont concerné le projet «Link Greenhouse» (de serre reliée) qui prévoyait le concept préliminaire d'une serre publique reliée au Jardin méditerranéen. Les autres activités de planification consistaient principalement en un processus de communication du plan de la totalité des installations avec la municipalité de Burlington et nos voisins. Les consultants d'Hemson ont participé activement à l'intégration d'un mécanisme de consultation communautaire, lequel fait partie intégrante d'un processus d'approbation indispensable pour notre planification à long terme. Les discussions ont porté sur l'élément principal de ce plan, soit le réaligement de «Plains Road» aux abords du centre des JBR. Une série de réunions publiques sera tenue en 1995, dont la conclusion aura lieu en 1996.

- Une politique d'acquisition et de disposition des biens a été adoptée par le conseil d'administration.

- Plusieurs projets importants ont été élaborés afin d'être exécutés en 1996 en fonction du financement disponible. Ces projets comprennent:

- a) Des changements mécaniques et électriques au centre des JBR.
- b) Des améliorations routières à l'arboretum et dans l'enceinte du centre des JBR.
- c) Les services pour le «Laking Garden».

- Quatre véhicules ont été achetés en 1995, dont trois de remplacement et un autre pour compléter notre parc de véhicules.

- Les Édifices et équipement ont travaillé en étroite collaboration avec d'autres services et projets autour des installations.

- Les Édifices et équipement ont connu plusieurs changements de personnel en raison des longues mises à pied saisonnières et des mises en disponibilité du mois d'octobre. 

Science

- En mars, les JBR ont créé l'Office de conservation botanique en vertu d'un protocole d'entente avec Environnement Canada et ont fait l'embauche du Dr David A. Galbraith en tant que coordonnateur. La contribution financière nécessaire à l'établissement de cet Office a été assurée par Environnement Canada, les JBR, l'Université McMaster, Merck-Frosst Canada et Glaxo-Wellcome Canada. L'Office a pour objectif d'étudier les moyens par lesquels un réseau national de jardins botaniques, d'arboretums et d'autres organisations et particuliers qui s'intéressent à la conservation des plantes peut être mis sur pied. **Remarque : Les détails du travail accompli sont disponibles.**

- La construction de la barrière à carpes de Cootes Paradise a été complétée et une avant-première a été organisée le 23 octobre à l'intention des donateurs.

Étude des arbres - Hendrie Valley

Une étude détaillée des arbres de Hendrie Valley est presque terminée. Aucune étude du genre n'avait été faite depuis 10 ans dans Hendrie Valley. Il s'agit de la première étude qui s'intéresse au recrutement et aux changements successifs dans ce secteur très utilisé. Il s'agit d'informations essentielles à la gestion de ce secteur. L'information sera entrée sur des cartes de base, puis dans le «GIS» à l'Université McMaster. Un autre inventaire semblable à celui produit en 1985 sera également effectué.

Rock Chapel

Une étude de la végétation souterraine (recrutement de sucre d'érable) et de l'emplacement des érables pouvant être exploités est presque terminée. Cette information est nécessaire à l'élaboration d'un plan de gestion qui assurera l'intégrité biologique de ce secteur. 

Projet Paradis 1995

Programme de pépinière botanique en classe - Nous avons participé au programme de pépinière botanique dans les écoles. Celui-ci était organisé par le «Conseil de restauration de la région de Hamilton (BARC)», l'Université McMaster, les Jardins botaniques royaux, «le Service de conservation de la région de Hamilton (HRCA)» et «l'Initiative des Communautés Vertes». En mars, des graines de plantes de marais et de prairies, recueillies par les JBR, l'Université McMaster et «HRCA» ont été distribuées aux écoles intéressées, accompagnées d'un livret explicatif. Au terme de l'année scolaire, les enseignants ont apporté aux JBR toutes les plantes de marais cultivées par les étudiants. Celles-ci ont été utilisées ultérieurement par les JBR et le «HRCA» dans des projets de restauration locaux. Ce programme de pépinière botanique a produit environ 2 550 plantes cette année. En raison du départ de Joe Minor (subvention «Ecowise» de l'Université McMaster), nous devons jouer un rôle majeur dans ce programme, c'est-à-dire travailler avec le «BARC» à l'organisation de la préparation des ensembles de propagation, publiciser et organiser des rencontres afin de distribuer les ensembles et procéder à l'achat de terre et de pots.

Programme de plantation bénévole - Organisé par : le «BARC», l'Université McMaster et les Jardins botaniques royaux. Les plantes cultivées dans le cadre du programme de pépinière botanique en classe et par la pépinière des marais des JBR ont été plantées à Cootes Paradise et au Parc LaSalle par des bénévoles. En cinq jours, les 70 bénévoles ont planté approximativement 6 000 plants.

Programme de plantation par le personnel - La plantation pour 1995 s'est avérée un franc succès. Des niveaux d'eau peu élevés au printemps et en été nous ont permis de planter environ 5 000 plants dans Cootes Paradise (baie de Hopkins) sans craindre que les carpes viennent les manger. En date du 20 août, ces plantes présentaient un volume supérieur et produisaient plus de tiges par secteur que les plantes germinant par des moyens naturels. Nous avions prévu ce résultat étant donné que nous avions utilisé des plants d'un an. L'assurance que ces espèces pourront survivre dans des conditions de niveau d'eau moyen dans un secteur donné présente un autre avantage. Dans les secteurs où il n'y a pas eu de plantation, plus de cinquante pour cent des plantes sont des espèces pionnières qui seront noyées dans des niveaux d'eau même modérés. Un inventaire plus détaillé des plantes de ces secteurs est en cours. Les JBR ont planté 1 000 racines dormantes de *Typhas* dans la baie de Hopkins (en septembre) afin d'établir le niveau de survie obtenu lors d'une plantation automnale dans des conditions où il n'y a

pas de carpes au printemps. D'autres essais de plantation à l'automne ont connu peu de succès.

Ventes de plantes des marais - Les plantes des marais cultivées à partir de graines par les JBR ont été vendues à d'autres projets de restauration. Les ventes de plantes totalisent 7 300 \$ à ce jour. Deux contrats d'envergure ont été accordés aux JBR. «L'Équipe spéciale pour faire revivre la rivière Don» a fait l'acquisition de plantes des marais (en mai 1996) pour une somme totale de 22 700 \$ afin de végétiser le marais nouvellement créé de Chester Springs dans le Don Valley.

Végétation/Radeaux pour les sternes noires - Le geomatics International, les Jardins botaniques royaux. Des subventions ont été accordées par le Fonds de nettoyage pour un projet de «réintroduction» des sternes noires. Dix radeaux flottants de 1,22 m x 1,22 m ont été construits et installés en même temps que les plantes des marécages en juillet 1995 (10 autres le seront en 1996). Les plantes qui émergeront s'établiront sur ces radeaux, qui seront ancrés dans des endroits privilégiés par les sternes. Ils ont été conçus pour satisfaire aux préférences de nidification des sternes noires, mais procurent aussi un habitat à des invertébrés et à des poissons. L'utilisation de ces radeaux par des animaux et les changements successifs qui s'opéreront en eux seront surveillés jusqu'en 1997. Ces radeaux représentent aussi un moyen d'étudier la possibilité de produire des matelas de végétation flottante artificielle comme méthode de réinstallation de la végétation émergente dans certains secteurs de Cootes. Les sternes noires sont considérées «à risque» dans ce secteur et leur population a décliné en raison des pertes d'habitat. Ces radeaux protègent également les plantes des vagues puissantes et offrent un abri aux poissons. Ils sont constitués d'un châssis de 5 cm x 15 cm, de tubes de flottaison en PVC et d'un élément de toile de jute et de paillis. Des appeaux de sternes noires fabriqués en 1996 seront utilisés afin d'encourager les sternes noires à nidifier sur les radeaux.

Étude des plantes aquatiques submergées - Les mêmes sections utilisées pour surveiller les plantes émergentes sont utilisées pour établir l'information de base sur les espèces et l'emplacement des plantes aquatiques submergées à Cootes Paradise.

Marais de reproduction des brochets - Des brochets adultes ont été capturés, étiquetés, mesurés, et on en a déterminé le sexe et l'âge, etc. pendant la saison de reproduction. Il s'agissait de la troisième année d'une étude à long terme (menée sur 10 ans). Ces informations

Projet Paradis suite

seront utilisées afin d'établir la meilleure stratégie de gestion pour promouvoir les populations de brochets dans le port de Hamilton et dans Cootes Paradise. Cette tentative fait partie intégrante d'un programme visant à restaurer une population de poissons, dominée par des poissons prédateurs comme le brochet, afin de réduire le nombre de carpes. En 1994, des carpes ont été éliminées à partir de cette méthode (étang n° 4) et le résultat obtenu pour les plantes aquatiques submergées fut remarquable. Nous avons observé un couvert de 100 pour cent pendant presque tout l'été. Les lis d'eau ont également réagi favorablement, comme d'ailleurs l'ensemble des plantes émergentes. Nous tenterons de limiter le nombre de carpes dans l'étang n° 4 au cours des prochaines années. Cela pourrait être un indicateur des conséquences qu'aurait l'élimination des carpes à Cootes Paradise.

Environ 2 000 plantes de marais ont été plantées le long

des rivages et des îles nouvellement créées à l'intérieur du marais de reproduction des brochets. Des niveaux d'eau élevés inonderont ces secteurs au printemps, engendrant ainsi des conditions idéales pour la reproduction et l'élevage des brochets. Le bord de la crique isolant le marais de reproduction des brochets de Grindstone Creek a été érigé avec des arbres indigènes et des plantes herbacées afin de prévenir l'érosion. D'autres plantes forestières seront plantées cet automne. 

Publications du personnel des JBR

Les membres (et le personnel) auront apprécié la chronique régulière du taxinomiste et chercheur associé des JBR, le Dr. Jim Pringle, intitulée «Cette plante indigène», dans la revue *Pappus*. Son oeuvre, comme le démontrent trois publications récentes, s'étend bien au-delà des pages couverture de notre modeste revue.

Le compte rendu du Dr Pringle sur l'exploration de la flore au Canada, aux Îles Saint-Pierre-et-Miquelon et au Groenland, ont fait l'objet d'une édition spéciale (Vol. 109, numéro 3) de la revue *Canadian Field-Naturalist*, et elles sont considérées comme un ouvrage de référence.

Ses monographies sur les *Gentianacées* et les *Ményanthacées* de l'Équateur comprennent le volume n° 53 de la **Flore de l'Équateur**. Cet ouvrage de 147 pages, dans lesquels huit nouveaux taxons scientifiques sont nommés et décrits, est la publication taxinomique la plus importante du Dr. Pringle à ce jour et la première d'une série de 59 comprenant des illustrations en couleurs.

Finalement, deux mémoires, l'un intitulé «Canadian botanical specimens collected 1826-1828 by the Countess of Dalhousie, acquired by the Royal Botanical Gardens» et un autre intitulé «Historic herbarium specimens of cultivated plants at Eldon House, London, Ontario» ont été publiés dans le volume 3, n° 1 de la publication *Canadian Horticultural History*, en 1995.

Ces trois publications figurent dans la bibliothèque des JBR, le deuxième ouvrage étant offert à 10 \$ l'exemplaire.

Félicitations, Jim. Nous attendons avec impatience vos prochains travaux, dont votre participation à quatre reprises à la *Flore d'Amérique du Nord au nord du Mexique*. 

Horticulture

- Les JBR ont célébré la flore et la culture de la région du cap en Afrique du Sud lors du 9^e anniversaire du jardin méditerranéen, le tout animé par des auxiliaires.

- Un nouveau système d'irrigation a été mis en place au jardin Laking afin de remplacer l'ancien système qui était là depuis plusieurs décennies.

- La collection d'iris de Sibérie du «Laking Garden» a été renouvelée avec l'addition de plus de 150 nouveaux cultivars.

- Le 14 mai, l'honorable David Crombie a fait l'inauguration officielle du Sentier riverain au terminus ouest du sentier des marais de Grindstone des JBR. Les travaux sur la nouvelle promenade de ce sentier se sont poursuivis tout au long de l'année.

- Les JBR ont participé, conjointement avec la municipalité de Hamilton, au programme «Rues vertes du Canada», alors que des bénévoles de tous les âges plantaient des arbres et des arbustes indigènes à Princess Point.

- En juillet, la firme des architectes paysagistes Harrington and Hoyle Ltd. a complété le plan général des sentiers des JBR, un guide de planification de la gestion du système de sentiers des JBR afin d'assurer la préservation de nos ressources naturelles et de nos écosystèmes uniques.

- En juillet, le Jardin d'indicateurs phénologiques synchrones a ouvert. Ce jardin, parrainé par les Laboratoires Wilson Inc., a été conçu pour démontrer comment le développement et la floraison de plantes communes peuvent être utilisés afin de déterminer le moment idéal pour contrôler et traiter des insectes nuisibles spécifiques.

- En août, 260 délégués qui participaient au Congrès International des Centres Botaniques ont fait une visite guidée des JBR.

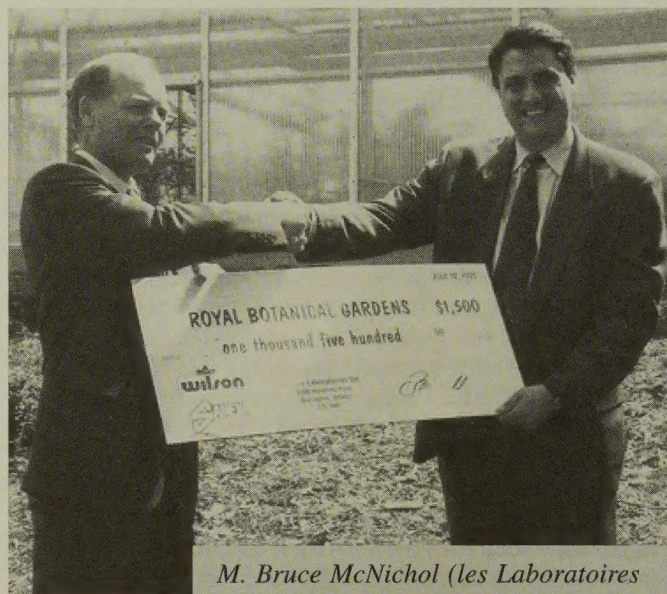
- Des bénévoles auxiliaires, responsables du service d'information en jardinage des JBR, ont répondu à plus de 4 000 demandes. Cela représente une augmentation considérable par rapport aux années précédentes, cette situation étant redevable en majeure partie au financement

d'une ligne directe sans frais, le 1-800-694-GROW, par les produits pour jardins et pelouses «Choix du Président».

- Une érosion sévère, causée par des drains d'eau pluviale du «Hendrie Park», a été corrigée dans le «Morrison Woodland Garden» et on a commencé le reboisement de ce secteur. Plusieurs des escaliers rustiques qui avaient été détériorés et qui représentaient un danger ont été remplacés.

- Les travaux de construction ont commencé au nouveau «Jardin des découvertes», adjacent au centre des JBR. Ce jardin a été conçu à des fins d'enseignement de la nature et des plantes aux enfants, ceci au moyen de l'utilisation créative des plantes et de centres d'apprentissage interactifs.

- La fondation W. Garfield Weston a accordé une subvention à l'architecte paysagiste Ann Milovsoroff, qui a préparé des plans paysagers pour plusieurs nouveaux projets, dont un Jardin du thym qui mettra en vedette un cadran solaire planisphérique, des rénovations aux plantations de l'allée des chênes dans le Hendrie Park, des révisions dans le jardin du monde botanique, une démonstration des hémérocailles au Laking Garden et plusieurs autres nouveaux jardins de démonstration pour la maison. 



M. Bruce McNichol (les Laboratoires Wilson, Inc.) à gauche, présente un chèque à conseiller Rob MacIsaac à l'occasion d'inauguration du Jardin d'indicateurs phénologiques synchrones.

Service du développement

Le recrutement des membres et les collectes de fonds ont été organisés par deux des principaux comités du conseil d'administration des JBR, le Développement financier (sous la présidence de Mark Rizzo) et le «Planned Giving» (sous la présidence de Bill Seale). Le nombre de membres a augmenté de 8 % pour atteindre 6 722 à la fin de l'année. L'apport global du secteur privé, y compris les dons en espèces, s'est élevé à plus de 1 500 000 \$. Le soutien des membres à travers leur cotisation, les dons individuels et la dotation ont augmenté de façon significative pour atteindre 614 072 \$. Les fondations, les sociétés et les organisations ont contribué pour une somme de 291 798 \$. Les donateurs ont généreusement organisé plusieurs soirées au centre des JBR et se sont payés du bon temps avec le buffet botanique, et le gala d'encan de la Soirée des magnolias. Le nouveau parrain «corporatif» du buffet botanique est Fortinos, la populaire épicerie de quartier, et un des membres du personnel de Fortinos, Gloria Pilot, assume maintenant la présidence du comité.

Plus de soixante personnes se sont réunies le jeudi 4 mai 1995 à la soirée *conservez votre succession, conservez vos jardins* afin d'obtenir des informations sur les dons testamentaires, les dons à partir des fiducies familiales, de l'assurance-vie et des rentes viagères. Les dons familiaux occupent une place de plus en plus importante aux JBR.

De nombreuses sociétés parrainent des aires de jardins spécifiques. Le nouveau jardin d'indicateurs phénologiques synchrones a été généreusement financé par les Laboratoires Wilson Inc. à l'occasion de leur 115^e anniversaire de fondation, en 1995. Il s'agit là d'une collection unique en ce sens que les plantes qui se trouvent dans les plates-bandes (situées à l'ouest du jardin méditerranéen) aident à établir les meilleures périodes pour éliminer certains insectes nuisibles. Ford Canada, à titre de parrain du Festival du lilas, a apporté beaucoup d'enthousiasme en plus de son soutien financier à ce festival qui jouit d'une grande popularité. Nous avons célébré la «semaine de la terre» 1995 grâce au soutien généreux de Shaklee Canada Inc. en plantant quinze arbres (sorbiers) dans les «Broman Lands».

Un financement à la hausse pour soutenir la Collection d'arbres originaires du Canada dans le «Hendrie Park» par la Fondation récréative des municipalités de l'Ontario comprenait la création d'un site commémoratif, alors qu'un banc était dédié à la mémoire de Robert Secord.

Les Jardins botaniques royaux ont établi un mode de levée de fonds (une première pour les JBR) sous la forme de

billets de loterie style «Nevada». En leur qualité d'«oeuvre d'utilité publique», les JBR peuvent organiser une loterie par municipalité, ce qui veut dire que plus le nombre de municipalités participantes sera élevé, plus les fonds seront importants.

L'«Indifest», qui s'est tenu à l'arboretum le dimanche 25 juin, a permis de découvrir et d'apprécier la nourriture, la musique, la danse et l'artisanat traditionnel de l'Inde. Cet événement, organisé conjointement par les Jardins botaniques royaux et la Société Canada-Inde de Hamilton et de la région, était coordonné par le Dr. Gopal Mohanty de l'Université McMaster. L'Indifest a attiré presque 1 000 visiteurs venus de tous les coins du sud de l'Ontario.

Le déjeuner annuel des cadres, qui a eu lieu le 5 octobre 1995 et qui était parrainé par la BCIC, a vu la participation de plus de quatre-vingt chefs d'entreprises ou leurs représentants. Il s'agissait de notre réunion de «soutien corporatif» la plus importante à ce jour.

Le comité de conseillers de distinction, mis sur pied en 1994 afin d'agir comme organisme consultatif et comme ressource pour le développement et l'administration des Jardins, s'est réuni deux fois en 1995 sous la présidence de M. Paul Phoenix. Il nous a assistés dans de nombreux projets, dont l'exposition d'escarpement géologique et la direction de la campagne pour le projet Paradis.

La campagne de collecte de fonds pour le projet Paradis s'est poursuivie afin de soutenir la restauration du marais de Cootes Paradise. Un total de 247 245 \$ s'est ajouté au capital et le montant global à la fin de l'année s'élevait à 2 112 387 \$. Les particuliers, les écoles, les clubs, les organisations et les fondations continuent de soutenir cette campagne en cours. Après un séjour de deux ans à la barre et au milieu des félicitations, le président Bill Nelson a démissionné, créant une coprésidence que se partagent Les Standen et Michael Schwenger.

Alors que les gouvernements continuent de couper leur niveau de soutien financier aux Jardins botaniques royaux, la contribution des particuliers apparaît plus indispensable que jamais. Environ 2 000 personnes font actuellement des dons aux JBR. La liste des donateurs testamentaires et des particuliers apparaît à la fin de ce rapport. 

Marketing et programmation publique

- Une campagne de publicité de 150 000 \$ visant le Grand Toronto, la baie et les régions avoisinantes a entraîné une hausse de 39% des visites (suite au déclin des deux années précédentes)

- Les excursions de groupes ont élargi la portée du marché pour inclure une population multiculturelle et les états frontaliers des É.-U.

- Un programme éco-touristique a été développé et mis en place pour la préservation des réserves de la nature et des marais des JBR. Un contrat d'essai a été négocié avec les opérateurs éco-touristiques de «Naturally Hamilton».

- Création et mise en place d'un kiosque d'information à écran tactile qui offre aux visiteurs une visite interactive des JBR.

- Réorganisation des programmes éducatifs afin d'y inclure plus de sujets d'actualité comme des cours de cuisine, des événements familiaux, des cours de bricolage et de jardinage, ainsi que des démonstrations interactives.

- Élaboration et mise en place de la collection Higginson de roches et de minéraux qui a ouvert en mai 1995.

- Mise en place d'une infrastructure pour un «Jardin des découvertes» interactif et multisensoriel qui ouvre ses portes en mai 1996.

- Mise à jour du magazine *Pappus* des JBR, avec un nouveau format, une section pour les enfants et un contenu plus diversifié.

- Programmes de nature pour 7 200 étudiants d'écoles élémentaires au Centre d'interprétation de la nature des JBR.

- Planification et présentation de 8 événements publics d'envergure – Lilas, Rosiers, Iris, Cerisiers, Festival des fines herbes, Pique-nique «épouvantail» et le nouveau «Fête Magique».

- Création d'une nouvelle brochure et d'une carte pour les visiteurs.

- Nouveaux panneaux de signalisation permettant de bien se retrouver.

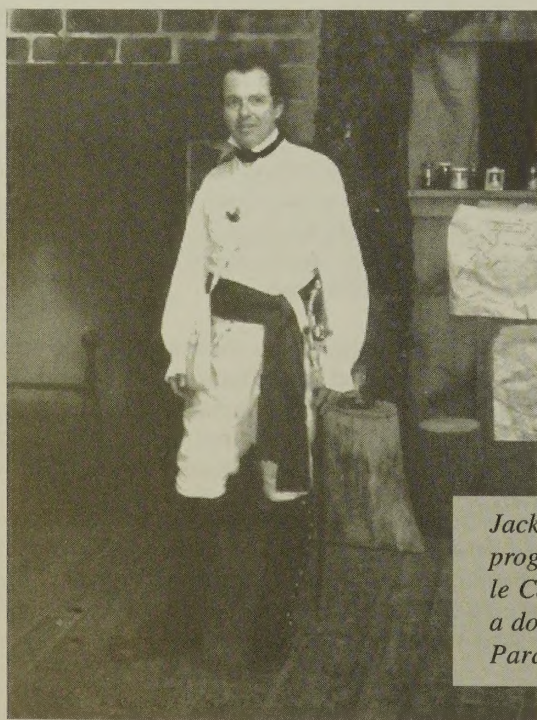
- Création et production de 100 nouvelles pancartes d'interprétation pour les jardins.

- Développement d'une nouvelle stratégie de marketing visant à repositionner les JBR en tant qu'attraction et destination touristique d'importance sur le marché local, national, américain, européen et asiatique.

- Symposium couronné de succès le 1^{er} novembre, intitulé «Beetlemania», sur le contrôle naturel des insectes nuisibles dans les jardins et plantations intérieures. Les institutions participantes comprenaient le Zoo du Toronto métropolitain, le Centre des sciences de l'Ontario, le Biodôme de Montréal, les jardins Longwood et l'hôtel Opryland de Nashville.

- Conférence de Sir David Attenborough le 6 octobre sur «La vie privée des plantes», avec des extraits de sa série télévisée de même nom.

- Symposium sur les «Mixed Borders» par l'entremise du magazine *Horticulture* le 2 avril, qui a rapporté 2 828,33 \$ en revenus pour les JBR. 



Jack Lord, directeur des programmes éducatifs, évoquant le Capitaine Thomas Cootes, qui a donné son nom au Cootes Paradise.

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Sidney Gratton
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Gerry Maloney
Michael Thomson
Daniel Rose

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3 Auxiliary Scholarship Students

- Designates person in charge of garden

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